Appendix 1 - Funding Phase 2 Leadership & Management Development Programme

| Training Needs Analysis Summary | | |
|---------------------------------|---------------------------------------|-----------------------------------------------|
| Department | Total Approved through TNA April 2021 | Total Funds Committed to be Spent in 2021/22* |
| Finance & Assets | £12,932.00 | £5,494.00 |
| Human Resources | £9,600.00 | £10,100.00 |
| Health and Safety | £22,380.00 | £20,545.00 |
| ICT | £8,051.00 | £8,051.00 |
| IFE Exams | £10,000.00 | £10,000.00 |
| Leadership | £7,247.00 | £2,943.00 |
| Legal & Governance | £69.00 | £179.00 |
| Operational Training | £80,460.00 | £79,324.00 |
| Prevention | £974.00 | £1,130.00 |
| Protection | £9,070.00 | £5,060.00 |
| Senior Management Team | £18,423.00 | £16,263.00 |
| Technical | £2,520.00 | £2,520.00 |
| Workshops | £10,605.00 | £10,605.00 |
| Total | £192,331.00 | £172,214.00 |

To be spent in year £172,214.00 Approved Budget £223,300.00 Net Underspend £51,086.00

^{*}NB Figures are correct as of February 2022